

Crossing the Threshold Together: Bridging innovation and integrity in the age of AI

"#!\$%#&'()*+!,
\$-./0123.42/.56.,2%.7!+7%56)3),1

It was the best of times, it was the worst of times,
it was the age of wisdom, it was the age of foolishness,
it was the epoch of belief, it was the epoch of incredulity,
it was the season of Light, it was the season of Darkness,
it was the spring of hope, it was the winter of despair.

—Charles Dickens, *A Tale of Two Cities*¹

8,! 9.! ,1+7%! +! 1:!! 1:6.,:);%!)<! 1:!! +612<2/2+;! 271.;2=.7/.!.6+>)06!.-?.62.7/.,!:+6@.7!27!A+7#!9+#,! 1)!B:+6;.,!C2/@.7,D,!<+A)0,! 9)6%,!E)6! ,)A.>!1:2,! A)A.7! :);%!, 1:!! ?6)A2,!!)<! 07?6./.% .71.%! 277)3+12)7! +7%! ?6)=6.,,! E)6!)1: .6,>! 2! ?)6! .7%,! ,2=72</+7! .1:2/+;!%2;.AA+,>!?)1.712+;!*)"!%2,60?12)7,>! +7%!/#" .6,./0621#162,@,! 'FO/:!,1+6@;#%2<<.6.7!!)?272)7,! +")0! 8GD,116+7,<)6A+123.!?)1.712+; H1) 9+6%!1: .! =))%!)6! 1:!! "+% H:2=:;2=:! 1:!! 7..%! <)6! /+6.<0; /)7,2%.6+12)7!+7%!6.,?)7,2";.!,1. 9+6%, :2?!1)!"++;7/.! 8GI,13+,!))??)6107212.,!921: !21,!?)1.712+;!<)6! :+6A"!!

8,! 56)3),! A#! %0!#!2,!1)! .7,06.!!1: +!F! J :)A+,D,!

3+;0.,! 6.A+27! %..?;#! 6))1.%! 27!)06! J2/TT2ITf (%..?;..?;91(,)/TT2ITf (.732)-1(,)-1(2)-1(7!)-666(+!)-666(/);-

U6+%0+1.,!)<!1:2,!27K?.6,)7>!)7;27.>!)6!:#"62%!?6)=6+A!
.A.6=.!6.+%#1)!,.63.!27!%23.6,.!6);.,>!27/;0%27=!+,!
%+1+!,/2.712,1,>!,)<19+6.!% .3.;)? .6,>!A+/:27.!.+6727=
.7=27..6,>!+7%! 8G! 6.,.+6/ :! ,/2.712,1,!+/6),,! 3+62)0!,
.,/1)6,!'!

N))@27=!+:.+%>!9 .!+6.!% .3.;)?27=!+!A0;12%2,/2?:27+6#!
34/4*, '* /%),-,., 'I* 2')\$1l,&\$". \$* **6\$ '#\$%78,0!** J :2,!
?6)=6+A! 92;!"62%=.!1: .!=+?!".19 ..7!1./:7);)=#!+7%!
?6+/12/+;! +??;2/+12)7,! "#! .%0/+127=! 7)7K1./:72/+;!
,?. /2+;2,1,!' J :6)0=:+! 6)"0,! /0662/0;0A! 1:+! ,?+7,!
<)07%+12)7+;! /)7/.?1,>! .1:2/+;! /)7,2%.6+12)7,>! +7%!
.A.6=27=!)??)6107212.,>!,10%.71,! 92;!" .! ?6.?+6.%!1)!
7+32=+1.! :2=:K,1+@.,! 8G! .7326)7A.71,! +7%! +, ,0A.!
1)A)66)9D,!;.+%.6,:2?!)6);., H .3.7!1:),.!!:+!A+#!7)!!

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271.6%2./2?;27+6#!6.,.+6/;!6)0?,!1)!,10%#!+7%!+%6.,,!
8GK6.;+1.%!/:+;;.7=.,!O#!;.3.6+=27=!,#7.6=2.,!+A)7=!
%2<<.6.71!%.?+61A.7l,>!<+/0;l#!+7%!,1+<<!+.A,>!9.!92;;!
.7:+7/!.!)06! /:+7/.,!)<! ,./0627=! <07%27=!!
8%%212)7+;;#>! "#! .,1+";2,:27=!A0;l2?;.!.:!!'D:% '),: ''7*
B),8*,''#(7)%=!;.+%.6,!1)7!8G!76)*./1,>! (QC!27212+123.,>!
+7%!9)6@<6/!.!%.3.;)?A.7l>!1:!.!G7,l2101.!92;;! .7,06.!
1:+!F1!'J :)A+;! ?;+#,!+! ?23)1+;!6);.!27! ,:+?27=!+7%!
27<;0.7/27=!1:!.!%.3.;)?A.7l!<!.1:2/+;!+7%!?627/2?;. %!
8G!+??;2/+12)7,!9 :2;.!?6)A)l27=!/7l270)0,!.%0/+12)7!
+7%!?6)<.,,2)7+;!6)91: '!
J)! ,0??)6! 1:!.! % .3.;)?A.7l!)<! &(#,\$l,'\$7* ''#*
0:l,,\$7!1:!.! G7,l2101.! 92;;! /)73.7.! ,1+@.:);%.6,!1)!
%.3.;)?! /)A?6.:.7,23.! 60;.,! <)6! 1:!.! .1:2/+;! +7%!
. <<./123.! 2A?;.A.7l+12)7!)<! 8G! 1./:7);)=2.,!' O#!
/6.+127=!<6+A.9)6@,!!:+! .7,06.!8G!+??;2/+12)7,!+;2=7!
921:!!:!.!0723.6,2l#D,!3+;0.,!+7%!.1:2/+;! ,1+7%+6%,>!9 .!
92;;!%6+<1+7%!?6)?,!.! =02%.;27.,!+7%!?);2/2.,!6.;+1.%!
1)!8G!0,+.=.!%+1+! ?623+/#!+7%!.1:2/+;! /)7,2%.6+12)7,!
<)6!0723.6,2l#!=)3.67+7/.'!

E27+;;#>!1:!.!G7,l2101.! 92;;! ?6)32%!.! '#C,.\$*):*\$E)\$%' 'I*
\$''),,\$7!"#) <<.627=!/)A?6.:.7,23.! /)7,0;l27=!,.632/.,!
1)!6=+72L+12)7,!7!1:2/+;!8G!2A?;.A.7l+12)7!+7%!" .,!
?6+/12/.,!' J :2,! <07/12)7! 92;;! 27/;0%!.! .7+=+27=! 921:!
/)AA07212.,!!)! .%0/+1.!+7%!27<)6A! :.A!+)"O!l8G!+7%!
2l,!,)/2.1+;12A?+/1,'!O#!?6)32%27=!. -? .6! =02%+7/ .!+7%!
/)AA072l#!)016.+/:>!9 .!92;;! .,1+";2,:!F1!'J :)A+;!+.,!
+!6./)=72L.%! ;.+%.6! 27! ?6)A)l27=!6.,?)7,2";.!.! +7%!
.1:2/+;!8G!?6+/12/.,!'!

E27+;;#>!1:!.!G7,l2101.! 92;;! ?6)32%!.! '#C,.\$*):*\$E)\$%' 'I*
\$''),,\$7!"#) <<.627=!/)A?6.:.7,23.! /)7,0;l27=!,.632/.,!
1)!6=+72L+12)7,!7!1:2/+;!8G!2A?;.A.7l+12)7!+7%!" .,!
?6+/12/.,!' J :2,! <07/12)7! 92;;! 27/;0%!.! .7+=+27=! 921:!
/)AA07212.,!!)! .%0/+1.!+7%!27<)6A! :.A!+)"O!l8G!+7%!
2l,!,)/2.1+;12A?+/1,'!O#!?6)32%27=!. -? .6! =02%+7/ .!+7%!
/)AA072l#!)016.+/:>!9 .!92;;! .,1+";2,:!F1!'J :)A+;!+.,!
+!6./)=72L.%! ;.+%.6! 27! ?6)A)l27=!6.,?)7,2";.!.! +7%!
.1:2/+;!8G!?6+/12/.,!'!

An Invitation

M.!+;;!@7)9!1:!.6.!+6.!072V0.!:0A+7!V0+;212.,!1:+!17)!)
A+/:27.H7)! A+11.6! :)9! 271.;;2=.71H/)0;%! .3.6!
6.?:2/+1.'!M: .1: .6!27!)06!/)A?+.,2)7!+7%!,);2%+62l#!)6!
)06!/062),2l#!+7%!.3.7!:0A)6!9.!<);062, :!27!+;;!)06!
%23.6,2l#!+,";.)3.%!? .6,)7,%2=72<.%!"#)06!B6.+1)6!+.,!
%2,l27/1!+7%!,.!!+?+61!'J :0,>+;!5)?.!E6+7/2,!.;)VO.7l;#!
,1+1.%!]86l2<2/2+;!G71.;;2=.7/!.!)0=:!!1)! ,.63.!)06!" .,!
:0A+7! ?)1.7l2+;! +7%!)06! :2=:.,! +,?26+12)7,>!7)1!
/)A?.1.!921:!!: .A'^!G7!,;)6l>2l2,!0?!1)!0,!!)!% .<27.!
)9!8G!92;;!"!)06!?+6l7.6!7)!!)06!6. ?;+/.A.7l!'